## m S C HOLASTIC

## FIRST QUARTER FISCAL YEAR 2015 EARNINGS PRESENTATION

September 25, 2014


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## Forward-Looking Statements

This presentation contains certain forward-looking statements, which are subject to various risks and uncertainties, including the conditions of the children's book and educational materials markets and acceptance of the Company's products in those markets and other risks and factors identified from time to time in the Company's filings with the Securities and Exchange Commission. Actual results could differ materially from those currently anticipated.

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## Regulation G

Today's comments include references to certain non-GAAP financial measures as defined in Regulation G. The reconciliation of these non-GAAP financial measures with the relevant GAAP financial information and other information required by Regulation $G$ is provided in the Company's earnings release, which is posted on the Company's investor relations website at investor.scholastic.com.

## Dick Robinson

Chief Executive Officer, President and Chairman

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## First Quarter 2015 Results

- Revenues increased $+3 \%$ to $\$ 283.8$ million
- Gains in guided reading and classroom book collections
- Higher sales of math products and programs, including MATH $180^{\circledR}$
- Top line growth in international channels, school clubs and fairs
- Revenue decline in educational technology programs given tough comparison and large sale of Common Core Code $X$ in prior year
- Operating loss grew by $\$ 7.5$ million to $\$ 53.4$ million
- Higher amortization costs related to new educational technology programs
- Slightly higher losses in certain international markets
- Higher amortization of production expenses for new media programming
- Free cash use of $\$ 76.9$ million vs. use of $\$ 93.8$ million in prior year


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## Education Technology and Services:

- Comprehensive portfolio of products, including innovative technology programs and professional services, that have proven efficacy, and aligned with broader trends in education
- Continuing to gain traction and build leadership position in math; on track to release MATH $180^{\circledR}$ Course 2 in second half of fiscal year
- Global READ $180^{\circledR}$ revenues stable, including sale to US Department of Defense via international export
- New initiatives to expand user base of core intervention programs, including bolstering regional sales management and marketing teams and new analytics capabilities

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ACHIEVEMENT PARTNERS


FASTIT Math NEXT GENERATION iRead

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## Classroom Books and Supplemental Materials:

- Increase driven by higher sales of classroom books and guided and leveled reading programs, including Guided Reading Blue $2^{\text {nd }}$ Edition with non-fiction focus
- Renewed concentration on independent reading, as a gateway to improved student motivation and achievement
- Building vocabulary, content knowledge, and higher reading skills
- Scholastic is working with municipalities to significantly expand their customized reading programs for grades K-5
- Q1 results include key sale in Houston, TX
- Strengthening students' ability to read extensively with stamina and high quality comprehension, accuracy and fluency

GUIDED
READNG
PROGRAMS


## [ Lscholastic

Classroom 300Nㅗㄹ


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## International:

- Education sales growth driven by new products, including the digital reading assessment program Literacy Pro
- Strength in the UK, Asia and the Middle East
- Strong initial sales of PR1ME Mathematics, our math series published in Singapore
- Significant READ $180^{\circ}$ sale to the US Department of Defense in first quarter
- Successful local trade publishing, including The Scarecrows' Wedding, the bestselling children's picture book in the UK



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## Children's Books:

- First quarter is smallest revenue quarter, but saw continued growth in revenue per fair, and higher volume of orders and revenue per order in book clubs
- Trends appear to be continuing in September
 - a great indication for this school year
- Trade frontlist performed well, led by Minecraft: Combat Handbook, Sisters by Raina Telgemeier, Captain Underpants, and the multi-platform Spirit Animals ${ }^{\text {TM }}$



## Sisters



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## Open a World of Possible:

- Launched by Scholastic through all products and channels, as well as through the Company's network of teachers, librarians, reading and literacy specialists, principals, and parents
- Inspiring young people to make reading important - even central - to their lives
- When children choose their own books, they read more and they develop fluency, confidence and a curiosity about their world
- Expect these initiatives to lead to more club sponsorships, increased traffic at book fairs, and more purchases of classroom book collections

Scholatic's mission is built on helping chidren learn to read and love to read. We believe that independent reading is a critical part of children's learning and growth.

With Support from teachers, parents and schools, children choose from
Scholastic the books they want to read, and discover the pleasure and power of reading.
Finding the right book at the right time can light an emotional spark within children that motivates them to read more, understand more and read joyfully.

## When that happens,

## the World opens.

Everything becomes
possible.

## Maureen O'Connell

Executive Vice President,
Chief Administrative Officer and CFO

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## Income Statement - Adjusted Earnings Per Share

| In \$ Millions (except per share) | First Quarter 2015 |  |  | First Quarter 2014 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | As <br> Reported | One-Time Items | Excluding One-Time Items | As Reported | One-Time Items | Excluding One-Time Items |
| Revenues | \$283.8 |  | \$283.8 | \$276.3 |  | \$276.3 |
| Cost of goods sold | 150.2 | - | 150.2 | 137.9 | - | 137.9 |
| Selling, general and administrative expenses ${ }^{1}$ | 171.3 | (1.2) | 170.1 | 167.0 | (2.0) | 165.0 |
| Bad debt expense | 2.2 | - | 2.2 | 1.4 | - | 1.4 |
| Depreciation and amortization | 13.5 | - | 13.5 | 15.9 | - | 15.9 |
| Total operating costs and expenses | 337.2 | (1.2) | 336.0 | 322.2 | (2.0) | 320.2 |
| Operating income (loss) from continuing operations | (\$53.4) | \$1.2 | (\$52.2) | (\$45.9) | \$2.0 | (\$43.9) |
| Interest expense, net | 0.9 |  | 0.9 | 1.9 |  | 1.9 |
| Provision (benefit) for income taxes | (20.3) | 0.5 | (19.8) | (17.7) | 0.7 | (17.0) |
| Earnings (loss) from continuing operations | (\$34.0) | \$0.7 | (\$33.3) | (\$30.1) | \$1.3 | (\$28.8) |
| Earnings (loss) from discontinued operations, net of tax | (0.1) |  | (0.1) | 0.2 |  | 0.2 |
| Net Income (loss) | (\$34.1) | \$0.7 | (\$33.4) | (\$29.9) | \$1.3 | (\$28.6) |
| Earnings (loss) per diluted share from continuing operations | (1.05) | 0.02 | (1.03) | (0.94) | 0.04 | (0.90) |
| Earnings (loss) per diluted share from discontinued operations, net of tax | (0.00) |  | (0.00) | 0.00 |  | 0.00 |
| Earnings (loss) per diluted share | (1.05) | 0.02 | (1.03) | (0.94) | 0.04 | (0.90) |

1. In the three months ended August 31, 2014 and August 31, 2013, the Company recognized pretax severance charges of $\$ 1.2$ and $\$ 2.0$, respectively, related to the Company's cost savings initiatives.

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## Segment Results - Adjusted for One-Time Items

| In \$ Millions (except per share) | First Quarter 2015 |  |  | First Quarter 2014 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | As Reported | One-Time Items | Excluding One-Time Items | As <br> Reported | One-Time Items | Excluding One-Time Items |
| Children's Book Publishing and Distribution |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Book Clubs | \$8.4 |  | \$8.4 | \$6.2 |  | \$6.2 |
| Book Fairs | 11.8 |  | 11.8 | 10.7 |  | 10.7 |
| Consolidated Trade | 34.5 |  | 34.5 | 37.7 |  | 37.7 |
| Total revenue | 54.7 |  | 54.7 | 54.6 |  | 54.6 |
| Operating income (loss) | (60.5) | - | (60.5) | (61.5) | - | (61.5) |
|  | - |  | - | - |  | - |
| Educational Technology and Services |  |  |  |  |  |  |
| Revenue | 89.4 |  | 89.4 | 94.8 |  | 94.8 |
| Operating income (loss) | 30.3 |  | 30.3 | 36.2 |  | 36.2 |
|  | 33.9\% |  | 33.9\% | 38.2\% |  | 38.2\% |
| Classroom and Supplemental Materials Publishing |  |  |  |  |  |  |
| Revenue | 42.8 |  | 42.8 | 37.8 |  | 37.8 |
| Operating income (loss) | (0.5) |  | (0.5) | (1.6) |  | (1.6) |
|  | - |  | - | - |  | - |
| International |  |  |  |  |  |  |
| Revenue | 86.3 |  | 86.3 | 78.7 |  | 78.7 |
| Operating income (loss) ${ }^{1}$ | (1.9) |  | (1.9) | (0.7) | 0.6 | (0.1) |
|  | - |  | - | - |  | - |
| Media, Licensing and Advertising |  |  |  |  |  |  |
| Revenue | 10.6 |  | 10.6 | 10.4 |  | 10.4 |
| Operating income (loss) | (3.9) |  | (3.9) | (1.9) |  | (1.9) |
|  | - |  | - | ) |  | - |
| Corporate overhead ${ }^{2}$ | \$16.9 | (\$1.2) | \$15.7 | \$16.4 | (\$1.4) | \$15.0 |
| Operating income (loss) from continuing operations | (\$53.4) | \$1.2 | (\$52.2) | (\$45.9) | \$2.0 | (\$43.9) |

[^0] Company's cost savings initiatives.

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## Free Cash Flow and Balance Sheet

| In \$ Millions | Aug 31, 2014 | Aug 31, 2013 |
| :---: | :---: | :---: |
| Free cash flow (use) (3 month period ending) ${ }^{1}$ | (\$76.9) | (\$93.8) |
| Accounts receivable, net | \$239.1 | \$211.6 |
| Inventories, net | \$390.5 | \$374.6 |
| Accounts payable | \$232.7 | \$207.3 |
| Accrued royalties | \$47.4 | \$45.5 |
| Total debt | \$198.9 | \$29.2 |
| Cash and cash equivalents | 15.4 | 15.8 |
| Net debt ${ }^{2}$ | \$183.5 | \$13.4 |

1. Free cash flow (use) is defined by the Company as net cash provided by or used in operating activities (which includes royalty advances), reduced by spending on property, plant and equipment and pre-publication and production costs.
2. Net debt is defined by the Company as lines of credit and short-term debt plus long-term-debt, net of cash and cash equivalents.

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## Affirmed FY 2015 Outlook:

| Revenue | $\approx \$ 1.9$ billion |
| :--- | :---: |
| Earnings from Continuing Operations ${ }^{1}$ | $\$ 1.80-\$ 2.00$ per diluted share |
| Free Cash Flow | $\$ 65-\$ 85$ million |
| Capital Expenditures | $\$ 45-\$ 55$ million |
| Prepublication / Production Spending | $\$ 65-\$ 75$ million |

[^1]Questions \& Answers

## Participants

- Richard Robinson
- Maureen O’Connell
- Margery Mayer, Educational Technology \& Services
- Judy Newman, School Book Clubs and E-Commerce


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[^0]:    1. In the three months ended August 31, 2013, the Company recognized a pretax severance charge in its International segment of $\$ 0.6$ related to cost savings initiatives.
[^1]:    1. Outlook for EPS and operating income excludes severance and other one-time items associated with restructuring actions, as well as non-cash, non-operating items.
