## MS C H O L A S T I C



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## Forward-Looking Statements

This presentation contains certain forward-looking statements, which are subject to various risks and uncertainties, including the conditions of the children's book and educational materials markets and acceptance of the Company's products in those markets and other risks and factors identified from time to time in the Company's filings with the Securities and Exchange Commission. Actual results could differ materially from those currently anticipated.

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## Regulation G

Today's comments include references to certain non-GAAP financial measures as defined in Regulation G. The reconciliation of these non-GAAP financial measures with the relevant GAAP financial information and other information required by Regulation $G$ is provided in the Company's earnings release, which is posted on the Company's investor relations website at investor.scholastic.com.

## Dick Robinson

Chief Executive Officer, President and Chairman

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## FY 2013 Financial Results - High End of Revised Guidance Range


$\$ 4.00$
$\$ 3.50$
$\$ 3.00$
$\$ 2.50$
$\$ 2.00$
$\$ 1.50$
$\$ 1.00$
$\$ 0.50$
$\$-$
EPS (Continuing Operations)


Free Cash Flow



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## $4^{\text {th }}$ Quarter and Fiscal Year 2013 Highlights

- The Hunger Games sales declined compared to the trilogy's extraordinary performance in 2012
- Trilogy remained on The New York Times bestseller list
- Stronger Education revenues in the second half of 2013
- Strength in our customized classroom books and guided reading programs in the fourth quarter
- Launched System $44^{\ominus}$ Next Generation and preparing to introduce four additional major new Ed Tech products during fiscal 2014


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Education - Capitalizing on Significant Market Opportunities

- Schools are focused on implementing the Common Core State Standards
- Districts are looking for help to manage the significant transition to a changed curriculum
- Scholastic's education groups are collaborating on RFPs for total learning solutions
- We meet customer needs for customized print and digital curriculum packages and technology-based programs


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## Educational Technology - Transforming School Performance




Closing ${ }_{\text {Beforeit }}^{\text {the }}$
Before it Begins
July 2013


August 2013

Five Major New Product Launches in FY2014

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## Children's Books - Readers Seek Scholastic's Curated Selection

- Scholastic and Storia ${ }^{\oplus}$ ideally situated as children’s ereading develops
- Strong Trade sales as students prepare their summer reading lists
- Grade-specific marketing in Clubs well-aligned with Common Core
- Clubs and Fairs teams collaborating on sales and marketing programs


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## Sources of Recommendations - Ages 7 to 12



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## Newly Formatted Reading Club Flyers

New grade specific catalogs position Clubs well to activate \& increase RPO


Grade specific catalogs are also well-aligned with Common Core


Coordination of Clubs \& Fairs - linking independent reading and achievement

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Award-Winning Storia - Focus on Content Delivery \& Enhancements


Highly Curated eBooks
\% Learning Activities
\% Personalized Bookshelves
\% Storia Dictionary
/ Read-to-Me eBooks
Highlighter and Note-Taker
\% Reading Manager
Connectivity at Home

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## Connecting with Students, Parents and Teachers

- Continuous supply of best-selling titles and award-winning content with exciting line-up of new titles in fiscal 2014
- Industry leader in innovative multiplatform publishing
- Creating compelling programs to promote Hunger Games books ahead of the movie release of Catching Fire this fall
- New non-fiction titles to meet the need for Common Corelinked texts


## Maureen O'Connell

Executive Vice President,
Chief Administrative Officer and Chief Financial Officer

## Income Statement

| In \$ Millions (except per share data) | Fourth Quarter |  | Fiscal Year to Date |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2013 | 2012 | 2013 | 2012 |
| Revenues | \$506.9 | \$676.6 | \$1,792.4 | \$2,139.1 |
| Cost of goods sold | 226.8 | 322.6 | 829.6 | 984.6 |
| Selling, general and administrative expenses ${ }^{1}$ | 219.6 | 236.1 | 821.5 | 881.1 |
| Bad debt expense | 3.0 | 4.5 | 6.9 | 12.3 |
| Depreciation and amortization | 17.2 | 22.2 | 66.5 | 68.8 |
| Loss on leases and asset impairments | - | - | - | 7.0 |
| Total operating costs and expenses | 466.6 | 585.4 | 1,724.5 | 1,953.8 |
| Operating income (loss) from continuing operations | \$40.3 | \$91.2 | \$67.9 | \$185.3 |
| Other income (loss) | (0.0) | (0.1) | (0.0) | (0.1) |
| Interest expense, net | 3.0 | 3.9 | 14.5 | 15.5 |
| Provision (benefit) for income taxes | 12.5 | 26.9 | 17.6 | 61.6 |
| Earnings (loss) from continuing operations | \$24.8 | \$60.3 | \$35.8 | \$108.1 |
| Loss from discontinued operations, net of tax | (3.3) | (3.3) | (4.7) | (5.7) |
| Net Income (loss) | \$21.5 | \$57.0 | \$31.1 | \$102.4 |
| Earnings (loss) per diluted share from continuing operations | 0.76 | 1.86 | 1.10 | 3.39 |
| Loss per share from discontinued operations, net of tax | (0.10) | (0.10) | (0.15) | (0.18) |
| Earnings (loss) per diluted share | 0.66 | 1.76 | 0.95 | 3.21 |
| One-time expenses (see note) | 0.21 | - | 0.27 | 0.29 |
| Earnings (loss) per diluted share from continuing operations, ex. one-times | 0.97 | 1.86 | 1.37 | 3.68 |

[^0]
## Segment Results

| In \$ Millions | Fourth Quarter |  | Fiscal Year to Date |  |
| :---: | :---: | :---: | :---: | :---: |
|  | -13 - - - - 2012 |  | 2013 | 2012 |
| Children's Book Publishing and Distribution |  |  |  |  |
| Revenue | \$241.1 | \$379.4 | \$846.9 | \$1,111.3 |
| Operating income (loss) ${ }^{1}$ | 19.9 | 82.1 | 24.5 | 152.2 |
| Educational Technology and Services |  |  |  |  |
| Revenue | \$53.7 | \$52.7 | \$227.7 | \$254.7 |
| Operating income (loss) | 2.9 | 1.7 | 29.5 | 49.2 |
| Classroom and Supplemental Materials Publishing |  |  |  |  |
| Revenue | \$83.7 | \$65.6 | \$218.0 | \$208.2 |
| Operating income (loss) | 25.0 | 9.3 | 29.6 | 18.3 |
| International |  |  |  |  |
| Revenue | \$112.8 | \$152.2 | \$441.1 | \$489.6 |
| Operating income (loss) ${ }^{2}$ | 10.3 | 26.8 | 39.8 | 57.6 |
| Media, Licensing and Advertising |  |  |  |  |
| Revenue | \$15.6 | \$26.7 | \$58.7 | \$75.3 |
| Operating income (loss) | 4.7 | (1.4) | 4.7 | (4.9) |
| Corporate overhead ${ }^{3}$ | \$22.5 | \$27.3 | \$60.2 | \$87.1 |
| Operating income (loss) from continuing operations | \$40.3 | \$91.2 | \$67.9 | \$185.3 |

[^1]
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## Free Cash Flow and Balance Sheet

| In \$ Millions | May 31, 2013 | May 31, 2012 |
| :---: | :---: | :---: |
| Free cash flow (use) (12 month period ending) ${ }^{1}$ | \$59.4 | \$147.6 |
| Accounts receivable, net | \$214.9 | \$313.9 |
| Inventories, net | \$278.1 | \$295.3 |
| Accounts payable | \$156.2 | \$119.6 |
| Accrued royalties | \$34.4 | \$92.7 |
| Total debt | \$2.0 | \$159.3 |
| Cash and cash equivalents | 87.4 | 194.9 |
| Net debt ${ }^{2}$ | (\$85.4) | (\$35.6) |

[^2]
## Key Elements of Fiscal 2014 Outlook

Education - Addressing customer focus on digital solutions \& implementation of Common Core aligned curriculum:

- Introduction of new Educational Technology products will drive growth
- Strong and growing demand for our customized programs in Classroom and Supplemental Materials Publishing

Children's Books - More opportunities to link independent reading to Common Core State standards:

- Aligning resources to serve customers in a more unified way
- Introducing grade-specific marketing in Book Clubs
- Book Club revenue expected to be flat compared to fiscal 2013
- Increased revenue per fair in School Book Fairs and new Trade titles expected to partially offset lower The Hunger Games trilogy sales
- Storia investments will now focus on content delivery \& enhancements

Continuing to implement programs to enhance operating efficiency and align cost base with revenue growth expectations

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FY 2014 Outlook - Expectations for Profitable Revenue Growth

$$
\begin{array}{lr}
\text { Revenue } & \approx \mathbf{\$ 1 . 8} \text { billion } \\
\hline \text { Earnings from Continuing Operations }{ }^{1} & \mathbf{\$ 1 . 4 0 - \$ 1 . 8 0} \text { per diluted share } \\
\text { Free Cash Flow } & \mathbf{\$ 6 0 - \$ 8 0} \text { million } \\
\text { Capital Expenditures } & \mathbf{\$ 5 5 - \mathbf { \$ 6 5 } \text { million }} \\
\hline \text { Prepublication/Production Spending } & \mathbf{\$ 6 5 - \mathbf { \$ 7 5 } \text { million }} \\
\hline
\end{array}
$$

Questions \& Answers

## Participants

- Richard Robinson
- Maureen O'Connell
- Margery Mayer, Educational Technology \& Services
- Judy Newman, School Book Clubs and E-Commerce


[^0]:    1 For the three and twelve months ended May 31, 2013, the Company recorded a pretax severance charge of $\$ 6.6$ and $\$ 9.6$, respectively, related to the Company's cost savings initiatives and a pretax charge of $\$ 4.0$ related to asset impairments. For the twelve months ended May 31, 2012, the Company recorded a pretax severance charge of $\$ 9.3$ for a voluntary retirement program.

[^1]:    ${ }^{1}$ For the three and twelve months ended May 31, 2013, the Company recorded a pretax charge of $\$ 4.0$ related to asset impairments.
    ${ }^{2}$ For the three and twelve months ended May 31, 2013, the Company recorded a pretax severance charge of $\$ 2.0$ related to the Company's cost savings initiatives.
    ${ }^{3}$ For the three and twelve months ended May 31, 2013, the Company recorded a pretax severance charge of $\$ 4.6$ and $\$ 7.6$, respectively, related to the Company's cost savings initiatives. For the twelve months ended May 31, 2012, the Company recorded a pretax severance charge of $\$ 9.3$ for a voluntary retirement program.

[^2]:    ${ }^{1}$ Free cash flow is defined by the Company as net cash provided by or used in operating activities (which includes royalty advances), reduced by spending on property, plant and equipment and pre-publication and production costs
    ${ }^{2}$ Net debt is defined by the Company as lines of credit and short-term debt plus long-term-debt, net of cash and cash equivalents

