## ms CHOLASTIC



FISCAL 2013 THIRD QUARTER EARNINGS PRESENTATION March 21, 2013

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## Forward-Looking Statements

This presentation contains certain forward-looking statements, which are subject to various risks and uncertainties, including the conditions of the children's book and educational materials markets and acceptance of the Company's products in those markets and other risks and factors identified from time to time in the Company's filings with the Securities and Exchange Commission. Actual results could differ materially from those currently anticipated.

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## Regulation G

Today's comments include references to certain non-GAAP financial measures as defined in Regulation G. The reconciliation of these non-GAAP financial measures with the relevant GAAP financial information and other information required by Regulation $G$ is provided in the Company's earnings release, which is posted on the Company's investor relations website at investor.scholastic.com.

## Dick Robinson

Chief Executive Officer, President and Chairman

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## Third Quarter Fiscal Year 2013

- Challenging quarter due to significantly lower sales of The Hunger Games trilogy versus prior year and our expectations
- Continued delays in customer purchases of high margin educational products
- Lower revenue per order in Book Clubs
- Strong results from Common Core focused professional development and consulting
- Investments in digital initiatives on track
- Five Educational Technology products launching later this year


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## Major New Educational Technology Products

- Math $180^{\text {TM }}$, iRead $^{T M}$, Code $X^{\text {TM }}$ System $44^{\circledR}$ Next Gen


Closing $\begin{gathered}\text { the Gap } \\ \text { Befre it } \\ \text { B }\end{gathered}$
Before it Begins

- Built for Common Core
- Actionable Data and Reports
- Monitor Student Progress

- Differentiate Instruction
- Mobile Version of Read $180^{\circledR}$


## 4 S C H O L A S T I C

## Strong Interest in Award-Winning Storia ${ }^{\circledR}$ App

- App downloads and Storia registrations on track
- Expanding ebook library of popular titles including titles from Little, Brown and HarperCollins



Ranking Among Free iPad Book Apps ${ }^{1}$


Included on Mashable's list of
"10 Fantastic Children's Book Apps"

## Maureen O'Connell

Executive Vice President,
Chief Administrative Officer and Chief Financial Officer

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## Income Statement

| \$M (except per share) | Third Quarter |  | Fiscal Year-To-Date |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2013 | 2012 | 2013 | 2012 |
| Revenues | \$380.5 | \$467.0 | \$1,290.3 | \$1,470.3 |
| Cost of goods sold | 191.1 | 219.6 | 605.6 | 665.7 |
| Selling, general and administrative expenses ${ }^{1}$ | 200.6 | 242.5 | 609.7 | 656.1 |
| Depreciation and amortization | 16.5 | 16.0 | 49.3 | 46.6 |
| Loss on leases and asset impairments | - | 0.8 | - | 7.0 |
| Total operating costs and expenses | 408.2 | 478.9 | 1,264.6 | 1,375.4 |
| Operating income (loss) from continuing operations | (\$27.7) | (\$11.9) | \$25.7 | \$94.9 |
| Other income (loss) | - | - | - | - |
| Interest expense, net | 4.1 | 3.9 | 11.5 | 11.7 |
| Loss on investments | - | - | - | - |
| Provision (benefit) for income taxes | (11.7) | (5.9) | 4.4 | 34.9 |
| Earnings (loss) from continuing operations | (\$20.1) | (\$9.9) | \$9.8 | \$48.3 |
| Loss from discontinued operations, net of tax | (0.0) | (0.4) | (0.2) | (2.9) |
| Net income (loss) | (\$20.1) | (\$10.3) | \$9.6 | \$45.4 |
| Earnings (loss) per diluted share from continuing operations | (0.63) | (0.32) | 0.30 | 1.52 |
| Loss per share from discontinued operations, net of tax | (0.00) | (0.01) | (0.01) | (0.09) |
| Earnings (loss) per diluted share | (0.63) | (0.33) | 0.29 | 1.43 |

[^0]
## Segment Results

| \$M | Third Quarter |  | Fiscal Year-To-Date |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2013 | 2012 | 2013 | 2012 |
| Children's Book Publishing and Distribution |  |  |  |  |
| Revenue | \$189.4 | \$268.8 | \$610.6 | \$739.3 |
| Operating income (loss) | (10.1) | 12.2 | 3.6 | 70.7 |
| Educational Technology and Services |  |  |  |  |
| Revenue | \$41.8 | \$40.0 | \$174.0 | \$202.0 |
| Operating income (loss) | (3.5) | (5.9) | 26.6 | 47.5 |
| Classroom and Supplemental Materials Publishing |  |  |  |  |
| Revenue | \$43.2 | \$38.2 | \$134.3 | \$142.6 |
| Operating income (loss) | (0.2) | (3.4) | 4.6 | 9.0 |
| International |  |  |  |  |
| Revenue | \$94.4 | \$105.6 | \$328.3 | \$337.4 |
| Operating income (loss) | 2.0 | 4.3 | 29.5 | 30.8 |
| Media, Licensing and Advertising |  |  |  |  |
| Revenue | \$11.7 | \$14.4 | \$43.1 | \$49.0 |
| Operating income (loss) | (2.3) | (1.2) | (0.9) | (3.3) |
| Corporate overhead | \$13.6 | \$17.9 | \$37.7 | \$59.8 |
| Operating income (loss) from continuing operations | (\$27.7) | (\$11.9) | \$25.7 | \$94.9 |

[^1]
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## Free Cash Flow and Balance Sheet

| \$M |  |  |
| :--- | ---: | ---: |
| Free cash flow (use) $(9 \text { month period ending })^{1}$ | $\$ \mathbf{2 0 1 3}$ | Feb 29,2012 |
| Accounts receivable, net | $\$ 196.4$ | $\$ 60.1$ |
| Inventories, net | $\$ 352.5$ | $\$ 397.2$ |
| Accounts payable | $\$ 157.9$ | $\$ 160.1$ |
| Accrued royalties | $\$ 66.3$ | $\$ 84.4$ |
| Total debt | $\$ 154.8$ | $\$ 165.3$ |
| Cash and cash equivalents | 196.7 | 111.8 |
| Net debt ${ }^{2}$ | $(\$ 41.9)$ | $\$ 53.5$ |

1. Free cash flow is defined by the Company as net cash provided by or used in operating activities (which includes royalty advances), reduced by spending on property, plant and equipment and pre-publication and production costs
2. Net debt is defined by the Company as lines of credit and short-term debt plus long-term-debt, net of cash and cash equivalents

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## Free Cash Flow Guidance Bridge

Previous Cash Flow Guidance

Shifting education sales

Profit impact of lower revenues

One-time sales tax payments

Accelerated pre-publication (Code X, iRead)

Revised Cash Flow Guidance
\$100 to \$120 million
\$20-\$30 million
\$10 million
\$15 million
\$5-\$10 million
\$45 to \$55 million

## Revised Financial Guidance

Revenue $\$ 1.75$ to $\$ 1.8$ billion

## Earnings from Continuing Operations <br> $\$ 1.10$ to $\$ 1.30$ per diluted share

Free Cash Flow $\$ 45$ to $\$ 55$ million

## Capital Expenditures

$\$ 65$ to $\$ 75$ million
Prepublication and Production Spending

Questions \& Answers

## Participants

- Richard Robinson
- Maureen O'Connell
- Margery Mayer, Educational Technology \& Services
- Judy Newman, School Book Clubs and E-Commerce


[^0]:    ${ }^{1 .}$ For the three and nine months ended February 28, 2013, the Company recorded a pretax severance charge of $\$ 3.0$, related to the Company's cost savings initiatives. For the three and nine months ended February 29, 2012, the Company recorded a pretax severance charge of $\$ 2.5$ and $\$ 9.3$, respectively, for a voluntary retirement program.

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