

FISCAL 2010 YEAR-END EARNINGS PRESENTATION JULY 22, 2010


## Forward-Looking Statements

This presentation contains certain forward-looking statements, which are subject to various risks and uncertainties, including the conditions of the children's book and educational materials markets and acceptance of the Company's products in those markets and other risks and factors identified from time to time in the Company's filings with the Securities and Exchange Commission. Actual results could differ materially from those currently anticipated.

## msCHOLASTIC

## Dick Robinson

Chief Executive Officer, President and Chairman

## MSCHOLASTIC

## Fiscal 2010 Goals Achieved

- \$75M increase in adjusted operating income
- $9.6 \%$ adjusted operating margins
- \$172M in free cash flow
- Significant growth in Scholastic Education
- Solid sales in Children's Books and improved profits
- Strong cost and cash management


## Positioned to sustain strong performance in fiscal 2011, reinvesting in key digital growth opportunities

Note: Adjusted operating income and operating margin exclude one-time, mostly non-cash items. Free cash flow or use is defined by the Company as net cash provided by or used in operating activities (which includes royalty advances), reduced by spending on property, plant and equipment and pre-publication and production costs.

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## TFiscal 2010

## Record Growth in Education

- Scholastic Education sales up 54\% to \$270M
- Technology, services and curriculum portion of Educational Publishing segment
- Segment operating income up $80 \%$ to $\$ 103 \mathrm{M}$
- Strong execution, new product introductions and adoptions
- Significant benefit from federal stimulus funding
- Approx. two thirds of \$100M anticipated benefit captured


## TFiscal 2010

## Stronger Children's Books Business

- Solid sales driven by publishing and merchandising
- Multiple New York Times bestsellers in Trade
- Solid growth in Book Fairs driven by new incentive program
- Recovery of Book Club order volumes in fourth quarter, after lagging earlier in year
- Segment operating income up $16 \%$ to $\$ 118 \mathrm{M}$


## \#Fiscal 2011

## Focus on Long-Term Growth \& Profitability

- Investing in top digital opportunities for Children's Books: ecommerce and ebooks
- Consolidating record growth in Education \& continuing to invest in new reading and math programs
- Continued cost savings and cash discipline


## Judy Newman

Executive Vice President, President, Scholastic Book Clubs

## Margery Mayer

Executive Vice President, President, Scholastic Education

## Maureen O'Connell

Executive Vice President,
Chief Administrative Officer and
Chief Financial Officer

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## |Fiscal 2010

## One-Time Items

| (\$M, except per share) | FY 2010 |  | FY 2009 |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Pre-tax | EPS | Pre-tax | EPS |
| Non-cash asset impairments ${ }^{1}$ | \$43.1 | \$0.75 | \$18.4 | \$0.33 |
| Non-cash losses on investment ${ }^{2}$ | 1.5 | 0.02 | 13.5 | 0.27 |
| One-time severance and other cost reduction expenses ${ }^{3}$ | - | - | 19.8 | 0.33 |
| One-time cash expenses related to UK restructuring ${ }^{4}$ | 4.7 | 0.12 | - | - |
| One-time expense related to sales tax negotiation ${ }^{5}$ | 7.5 | 0.12 | - | - |
| Total one-time items | \$56.8 | \$1.01 | \$51.7 | \$0.93 |

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## |Fiscal 2010

## Income Statement (adjusted)

| Adjusted (\$M, except per share) | Fourth Quarter |  | Fiscal Year |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | 2010 | 2009 |
| Revenue | \$538.4 | \$496.0 | \$1,912.9 | \$1,849.3 |
| Cost of goods sold | 232.7 | 231.8 | 859.1 | 881.7 |
| Selling, general and administrative expenses | 219.9 | 191.0 | 801.1 | 782.5 |
| Bad debt expense | 0.1 | 5.2 | 9.5 | 15.8 |
| Depreciation and amortization | 15.8 | 15.5 | 59.5 | 60.7 |
| Total operating costs and expenses | 468.5 | 443.5 | 1,729.2 | 1,740.7 |
| Operating income from continuing operations | 69.9 | 52.5 | 183.7 | 108.6 |
| Other income | 0.0 | 0.4 | 0.9 | 0.7 |
| Interest expense, net | 4.0 | 4.4 | 16.2 | 23.0 |
| Provision for income taxes | 28.3 | 18.7 | 72.8 | 38.6 |
| Earnings from continuing operations | \$37.6 | \$29.8 | \$95.6 | \$47.7 |
| Loss from discontinued operations, net of tax | (1.9) | (4.4) | (2.6) | (27.5) |
| Net income | \$35.7 | \$25.4 | \$93.0 | \$20.2 |
| Earnings per share from continuing operations | \$1.02 | \$0.82 | \$2.60 | \$1.28 |
| Loss per share from discontinued operations | (0.05) | (0.12) | (0.07) | (0.73) |
| Net earnings per share | \$0.97 | \$0.70 | \$2.53 | \$0.55 |

## A S C H O L A S T I C

## |Fiscal 2010

## Segrment Results (adjusted)

| Adjusted (\$M, except per share) | Fourth Quarter |  | Fiscal Year |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2010 | 2009 | 2010 | 2009 |
| Children's Book Publishing \& Distribution |  |  |  |  |
| Revenue | \$273.5 | \$257.7 | \$910.6 | \$940.4 |
| Operating income | 50.7 | 36.2 | 117.9 | 101.8 |
| Educational Publishing |  |  |  |  |
| Revenue | \$117.2 | \$103.4 | \$476.5 | \$384.2 |
| Operating income | 21.7 | 21.0 | 103.5 | 57.2 |
| International |  |  |  |  |
| Revenue | \$116.8 | \$105.6 | \$412.0 | \$399.0 |
| Operating income | 17.8 | 10.3 | 38.5 | 24.3 |
| Media, Licensing and Advertising |  |  |  |  |
| Revenue | \$30.9 | \$29.3 | \$113.8 | \$125.7 |
| Operating income (loss) | 1.4 | 1.9 | (1.2) | (0.0) |
| Corporate overhead | \$21.7 | \$16.9 | \$75.0 | \$74.7 |
| Operating income from continuing operations | \$69.9 | \$52.5 | \$183.7 | \$108.6 |

## |Fiscal 2010

## Free Cash Flow and Select Balance Sheet Items

| (\$M) | FY 2010 | FY 2009 |
| :---: | :---: | :---: |
| Free cash flow (12 month period) | \$171.6 | \$84.9 |
| Accounts receivable, net | \$212.5 | \$197.4 |
| Inventories, net | \$315.7 | \$344.8 |
| Accounts payable | \$101.0 | \$128.2 |
| Accrued royalties | \$42.3 | \$41.7 |
| Total debt | \$252.8 | \$303.7 |
| Cash and cash equivalents | 244.1 | 143.6 |
| Net debt ${ }^{1}$ | \$8.7 | \$160.1 |

${ }^{1}$ Net debt is defined by the Company as lines of credit and short-term debt plus long-term-debt, net of cash and cash equivalents.

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## Key Elements of Fiscal 2011 Outlook

- Increased spending on digital initiatives, solid growth in Children's Books
- Sustained sales in Education, with increasing proportion of service revenue
- Solid growth and sustained margins in International
- Efficiencies to offset inflation in certain areas
- Increased prepublication spending on education programs
- Working capital improvements


## |Fiscal 2011

## Financial Guidance

Revenue $\$ 1.9$ to $\$ 2.0$ billion<br>Earnings from Continuing Operations<br>$\$ 1.95$ to $\$ 2.20$ per diluted share<br>Free Cash Flow $\$ 90$ to $\$ 100$ million<br>Capital Expenditures $\$ 50$ to $\$ 60$ million<br>Prepublication and Production Spending<br>$\$ 65$ to $\$ 75$ million

Note: Outlook for EPS and operating income excludes the impact of one-time items associated with non-cash, nonoperating items

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## Questions \& Answers

Participants

- Richard Robinson
- Maureen O'Connell
- Judy Newman, Scholastic Book Clubs
- Margery Mayer, Scholastic Education
- Ellie Berger, Scholastic Trade Publishing
- Deborah Forte, Scholastic Media
- Hugh Roome, Scholastic Consumer and Professional Publishing


[^0]:    1. For the twelve months ended May 31, 2010, $\$ 36.3$ in non-cash impairment charges relate to the Company's decision to consolidate supplemental non-fiction and library publishing activities into the Children's Book Publishing and Distribution segment. The Company also recorded $\$ 3.8$ in impairment charges related to a customer list, acquired as a result of the dissolution of a joint venture. In addition, the Company recorded $\$ 3.0$ in non-cash impairment charges related to the Company's direct-to-home toy catalog business. These charges are included in the Company's Educational Publishing, International, and Media, Licensing and Advertising segments, respectively, and are reported on the Asset Impairments line in the Company's income statement. For the twelve months ended May 31,2009 , $\$ 17.0$ in non-cash impairment charges relate to a goodwill impairment charge in the Company's United Kingdom operation. These charges are included in the International segment and are reported on the Asset Impairments line in the Company's income statement. The Company also recorded a loss related to fixed asset impairments of $\$ 1.4$ that is included in the Educational Publishing segment and reported on the SG\&A line in the Company's income statement.
    2. In the twelve months ended May 31, 2010, the Company recorded losses on an investment in a U.S. based internet company of $\$ 1.5$, which are included on the Loss on Investments line in the Company's income statement. In the twelve months ended May 31, 2009, the Company recorded non-cash losses on investments in a UK book distribution business and related entities of $\$ 13.5$, which are also included on the Loss on Investments line in the Company's income statement.
    3. Severance and one-time expenses associated with cost reductions includes costs related to a Company initiated voluntary retirement program as well as other employee headcount reductions. These expenses are included in Overhead for segment reporting and included on the SG\&A line in the Company's income statement.
    4. These expenses are primarily related to the consolidation of distribution facilities in the United Kingdom for the twelve months ended May 31, 2010, and are included in the International segment and on the Cost of Goods Sold and SG\&A lines in the Company's income statement.
    5. This expense is associated with the settlement of a sales tax negotiation in the twelve months ended May 31, 2010, and is included in Overhead for segment reporting and on the SG\&A line in the Company's income statement.
